2020 Annual Implementation Plan

for improving student outcomes

Reservoir High School (8708)



Submitted for review by Andrew Mcneil (School Principal) on 22 January, 2020 at 02:41 PM Awaiting endorsement by Senior Education Improvement Leader Awaiting endorsement by School Council President

SSP Goals Targets and KIS

Goal 1	Improve student achievement and outcomes		
Target 1.1	 NAPLAN per cent in the top two bands in Year 9 n the following domains: Reading - increase from 18 per cent in 2019 to 25 per cent by 2023 Writing - increase from 11 per cent in 2019 to 15 per cent by 2023 Numeracy - increase from 25 per cent in 2019 to 28 per cent by 2023 		
Target 1.2	 NAPLAN Year 9 benchmark growth to increase in the following domains: Reading - at and above benchmark growth to increase from 78 per cent in 2019 to 85 per cent by 2023 Writing - at and above benchmark growth to increase from 77 per cent in 2019 to 85 per cent by 2023 Numeracy - at and above benchmark growth to increase from 76 per cent in 2019 to 90 per cent by 2023 		
Target 1.3	 VCE achievement: Increase the median All Study score from 27 in 2018 to 30 by 2023 Increase the percentage of students with a Study score greater than 40 from 4.7 per cent in 2018 to 6 per cent in 2023 		

Key Improvement Strategy 1.a Curriculum planning and assessment	Embed a culture where teachers place student needs at the centre of program planning and delivery	
Key Improvement Strategy 1.b Curriculum planning and assessment	Build the capacity of teachers to implement whole school approaches to reading and writing	
Key Improvement Strategy 1.c Intellectual engagement and self- awareness	Build the instructional capacity of teachers to design learning programs to explicitly deliver deep levels of thinking and application	
Goal 2	Improve student engagement	
Target 2.1	Attitudes to School Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2019 baseline: • Increase Teacher Concern from 37 per cent positive endorsement in 2019 to 60 per cent by 2023 • Increase Stimulating learning from 48 per cent positive endorsement in 2019 to 65 per cent by 2023 • Increase Differentiated learning challenge from 56 per cent positive endorsement in 2019 to 70 per cent by 2023	
Target 2.2	Attendance – reduce the per cent of students with greater than 30 days for the following cohorts: • All students Year 7 to 12 from 16 per cent in 2018 to 12 per cent by 2023 • Koorie students from Year 7 to 12 from 51 per cent in 2018 to 30 per cent by 2023	

Target 2.3	Real retention rates: increase from 51.7 per cent in 2018 to 55 per cent by 2023
Key Improvement Strategy 2.a Intellectual engagement and self- awareness	Embed a culture of high expectations for every student to promote intellectual engagement and self-awareness
Key Improvement Strategy 2.b Empowering students and building school pride	Develop teacher capacity to co-design opportunities for students to exercise authentic agency in their own learning
Key Improvement Strategy 2.c Evaluating impact on learning	Provide regular feedback to students on their progress against individual learning goals and curriculum standards, through rigorous assessment practices.
Goal 3	Empower students and promote wellbeing
Target 3.1	Attitudes to School Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2019 baseline: • Sense of connectedness from 50 per cent positive endorsement in 2019 to 70 per cent by 2023 • Student voice and agency from 44 per cent positive endorsement in 2019 to 65 per cent by 2023 • Respect for diversity from 50 per cent positive endorsement in 2019 to 75 per cent by 2023
Target 3.2	Parent Opinion Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2018 baseline:

	 Parent community engagement measures: Parent participation and involvement from 62 per cent in 2018 to 80 per cent by 2023, Teacher communication from 59 per cent in 2018 to 75 per cent by 2023 Safety measures: Managing bullying from 79 per cent in 2018 to 90 per cent by 2023, Not-experience of bullying from 62 per cent in 2018 to 80 per cent by 2023, Promoting positive behavior from 67 per cent in 2018 to 80 per cent by 2023, Respect for diversity from 84 per cent in 2018 to 95 per cent by 2023.
Target 3.3	Staff Opinion Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2019 baseline: • Parents and community involvement: increase from 53 per cent in 2019 to 75 per cent by 2023 • Trust in students and parents: increase from 44 per cent in 2019 to 75 per cent by 2023
Key Improvement Strategy 3.a Building communities	Develop a whole community approach to wellbeing
Key Improvement Strategy 3.b Parents and carers as partners	Enhance teacher capacity to facilitate parent/carer involvement in education within the school and beyond

Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
Improve student achievement and outcomes	Yes	NAPLAN per cent in the top two bands in Year 9 n the following domains: • Reading - increase from 18 per cent in 2019 to 25 per cent by 2023 • Writing - increase from 11 per cent in 2019 to 15 per cent by 2023 • Numeracy - increase from 25 per cent in 2019 to 28 per cent by 2023	Reading- 20% of Year 9 students in the top two bands Writing- 13% of Year 9 students in the top two bands Numeracy- 26% of Year 9 students in the top two bands
		NAPLAN Year 9 benchmark growth to increase in the following domains: • Reading - at and above benchmark growth to increase from 78 per cent in 2019 to 85 per cent by 2023 • Writing - at and above benchmark growth to increase from 77 per cent in 2019 to 85 per cent by 2023	Reading- 80% at or above for benchmark growth Writing- 80% at or above for benchmark growth Numeracy- 80% at or above for benchmark growth

		 Numeracy - at and above benchmark growth to increase from 76 per cent in 2019 to 90 per cent by 2023 	
	 VCE achievement: Increase the median All Study score from 27 in 2018 to 30 by 2023 Increase the percentage of students with a Study score greater than 40 from 4.7 per cent in 2018 to 6 per cent in 2023 	Achieve a Median study score of 29 in 2020 Achieve 4.8% of study scores 40 or above Achieve a median C+ grade on all VCAA exams	
Improve student engagement	Yes	Attitudes to School Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2019 baseline: • Increase Teacher Concern from 37 per cent positive endorsement in 2019 to 60 per cent by 2023 • Increase Stimulating learning from 48 per cent positive endorsement in 2019 to 65 per cent by 2023 • Increase Differentiated learning challenge from 56 per cent positive endorsement in 2019 to 70 per cent by 2023	Stimulated learning on student survey to 50% positive endorsement Differentiated Learning Challenge to 60% positive endorsement

		Attendance – reduce the per cent of students with greater than 30 days for the following cohorts: • All students Year 7 to 12 from 16 per cent in 2018 to 12 per cent by 2023 • Koorie students from Year 7 to 12 from 51 per cent in 2018 to 30 per cent by 2023	Target 16 absence days per FTE in 2020
		Real retention rates: increase from 51.7 per cent in 2018 to 55 per cent by 2023	Achieve 53% Real retention for Year 7 to Year 12 in 2020
Empower students and promote wellbeing	Yes	Attitudes to School Survey – Increase the following factor measures each year for the life of the Strategic Plan from 2019 baseline: • Sense of connectedness from 50 per cent positive endorsement in 2019 to 70 per cent by 2023 • Student voice and agency from 44 per cent positive endorsement in 2019 to 65 per cent by 2023 • Respect for diversity from 50 per cent positive endorsement in 2019 to 75 per cent by 2023	Student voice and agency to 50% positive endorsement Respect for diversity to 60% positive endorsement

Parent Opinion Survey – Increase the following factor Parent participation to 65% positive measures each year for the life of the Strategic Plan from endorsement Promoting positive behaviour to 70% 2018 baseline: positive endorsement • Parent community engagement measures: Parent participation and involvement from 62 per cent in 2018 to 80 per cent by 2023, Teacher communication from 59 per cent in 2018 to 75 per cent by 2023 • Safety measures: Managing bullying from 79 per cent in 2018 to 90 per cent by 2023, Not-experience of bullying from 62 per cent in 2018 to 80 per cent by 2023, Promoting positive behavior from 67 per cent in 2018 to 80 per cent by 2023, Respect for diversity from 84 per cent in 2018 to 95 per cent by 2023. Staff Opinion Survey – Increase the following factor Increase trust in students and parents measures each year for the life of the Strategic Plan from to 55% positive endorsement 2019 baseline: • Parents and community involvement: increase from 53 per cent in 2019 to 75 per cent by 2023 • Trust in students and parents: increase from 44 per cent in 2019 to 75 per cent by 2023

Goal 1	Improve student achievement and outcomes		
Reading- 20% of Year 9 students in the top two bands Writing- 13% of Year 9 students in the top two bands Numeracy- 26% of Year 9 students in the top two bands			
12 Month Target 1.2	Reading- 80% at or above for benchmark growth Writing- 80% at or above for benchmark growth Numeracy- 80% at or above for benchmark growth		
12 Month Target 1.3	Achieve a Median study score of 29 in 2020 Achieve 4.8% of study scores 40 or above Achieve a median C+ grade on all VCAA exams		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Curriculum planning and assessment	Embed a culture where teachers place student needs at the centre of program planning and delivery	Yes	
KIS 2 Curriculum planning and assessment	Build the capacity of teachers to implement whole school approaches to reading and writing	Yes	
KIS 3 Intellectual engagement and self-awareness	Build the instructional capacity of teachers to design learning programs to explicitly deliver deep levels of thinking and application	Yes	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The school's mission is to ensure that evey learner has strong foundational skills in Literacy and Numeracy together with the key 21st Century skills of communication, and critical and creative thinking. This is a key focus of the PLCs work in 2020 to design learning programs that explicitly build skills in Literacy and Numeracy, while ensuring learning tasks challenge, engage and promote deep learning.		
Goal 2	Improve student engagement		
12 Month Target 2.1	Stimulated learning on student survey to 50% positive endorsement Differentiated Learning Challenge to 60% positive endorsement		
12 Month Target 2.2	Target 16 absence days per FTE in 2020		
12 Month Target 2.3	Achieve 53% Real retention for Year 7 to Year 12 in 2020		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Intellectual engagement and self-awareness	Embed a culture of high expectations for every student to promote intellectual engagement and self-awareness	Yes	
KIS 2 Empowering students and building school pride	Develop teacher capacity to co-design opportunities for students to exercise authentic agency in their own learning	No	

KIS 3 Evaluating impact on learning	Provide regular feedback to students on their progress against individual learning goals and curriculum standards, through rigorous assessment practices.	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The school's self-evaluation and feedback from the community indicate a need to shift to a regular feedback model through the school's Learning Management System. To implement an effective and powerful feedback model, the focus is also on developing rigorous and challenging assessment that engages every student and promotes deep learning.		
Goal 3	Empower students and promote wellbeing		
12 Month Target 3.1	Student voice and agency to 50% positive endorsement Respect for diversity to 60% positive endorsement		
12 Month Target 3.2	Parent participation to 65% positive endorsement Promoting positive behaviour to 70% positive endorsement		
12 Month Target 3.3	2 Month Target 3.3 Increase trust in students and parents to 55% positive endorsement		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Building communities	Develop a whole community approach to wellbeing Yes		
KIS 2 Parents and carers as partners	Enhance teacher capacity to facilitate parent/carer involvement in education within the school and beyond Yes		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

The School Review and self-evaluation highlighted the strengths of the school's well-being program. Reservoir High is a lead school for the implementation of Respectful Relationships. This program, together with the building of the foundations for a positive education model will support the holistic well-being approach currenty used in the school.